

ITHACA, NEW YORK

Undergrads Focus On House Improvements, Community Service

rimed to kick off the year on the right foot, the brotherhood returned to Ithaca in mid-August to begin work on the refurbishment of the tower. Although the spectacular view it boasts from the balcony remains the same today as it always was, the Tower Suite, long considered to be the most prestigious room in the house, had fallen from grace. No longer was it the pristine palace reserved for the president every semester or the esteemed alumnus every Alumni Weekend, as it had been in years past. Rather, it was a part of the house in need of a facelift.

The condition of the tower had been a concern of the active brotherhood throughout the year, and, thanks to the efforts of Howie Schaffer '90, George Kennedy '52, and the rest of the alumni who contributed

to the refurbishment project, it now looks better than ever. The walls now sparkle with green and white paint, a new industrial carpet covers the floor, and freshly laid wooden planks reinforce the adjacent balcony.

The experience of coming together to accomplish a collective goal proved to be a very positive one for us, and our enthusiasm has carried over into the field of philanthropy. This year, in an effort to increase the Greek community's participation in community service projects, On-Site Volunteer Services issued a challenge to every fraternity and sorority at Cornell. The house that completes the most hours of service will win an award and appear in the Cornell Daily Sun. The response from the brotherhood has been impressive, and, having volunteered our time



week in and week out, we are confident that Alpha Delt will claim first place.

We have done a great deal this year to enhance our reputation in the community, but perhaps our greatest moment came on October 26, when we hosted a faculty appreciation reception at the house. The house was immaculate, and John Dyson '65, as the keynote speaker, addressed an audience of more than 250 faculty members and leaders of the Greek community. Dyson reflected on his experience as an undergraduate in the house and encouraged the faculty to take a more active role in Greek life at Cornell by becoming faculty advisers to fraternities and sororities. His message was well received, and all agreed afterward that Alpha Delt is blessed to have such dedicated alumni. Having proudly carried the "Outstanding Alumni Association Award" back from the Alpha Delta Phi international convention in Rochester last summer, I couldn't agree more.

At the dawn of the millennium, our fraternity remains one of America's finest institutions for young men. As Brother Dyson reminded us in October, being a member of Alpha Delta Phi at Cornell is a unique experience because the lessons we learn here will stay with us for the rest of our lives. It has been a pleasure to watch my fellow brethren grow from being pledges with peach fuzz into some of the Cornell community's most respected Greek leaders. It is my hope that the members of the active brotherhood will continue to dedicate themselves to the house as alumni, for it is from our strong alumni base that we draw our strength. With continued support from alumni, both young and old, the future promises to be a bright one for Alpha Delta Phi.

> XAIPE. Drew Butler '02 President

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MARK YOUR CALENDARS



Reunion 2001: June 7-10

Homecoming 2001: October 13 Cornell vs. Harvard

We hope to see you at one or both of these events!

Portrait Of A Man With A Pan: Mario Giacco

Our cook, Mario Giacco, is arguably one of Alpha Delta Phi's greatest resources. His insightful advice and outlook on life constantly aid us brothers in our neverending quest for self-improvement.

To appreciate any true genius, one must know his story. Here, in a nutshell, is Mario's:

A bearded baby was born to two proud parents on August 10, 1963. The happy couple named the youngster after the world's most renowned

plumber-hero, Mario Mario, brother of Luigi Mario. A young Mario realized that he had to gain his street smarts and grow up at a very young age, if he was to survive the mean streets of Cortland, New York. After 12 short years, he began earning a weekly wage flipping pizzas at a local restaurant.

"I like shooting woodchucks"

Mario went off to Johnson and Wales College at an age that can only be described as Doogie Howser in its nature, and graduated at the top

of his class with a degree in the hotel, restaurant, and culinary arts. After his successful college career, Mario's parents shipped him off to southern France, where he would study under the world's greatest fraternity chef, Jacques Dupandaroutone, the originator of the "wrap sandwich."

After perfecting his culinary skills and reaching Cordon-Bleu status, Mario married the lovely Gilda. Two years later, the



Mario Giacco.

young couple spawned a young female child who would five years later finally be named Nicole. Three years after the birth of Mario's pride and joy, Mario moved to beautiful Ithaca to sign on as our chef.

In his free time, Mario enjoys fourwheeling, motorcycling, and snowmobiling. But nothing helps quench his insatiable thirst for life like rifle hunting. A proud Mario has no qualms admitting, "I like shooting woodchucks." Mario is also a

self-proclaimed "brie fanatic."

"I am a brie fanatic"

Mario has no insecurities with introducing time-tested cooking theories to our majestic kitchen, including John Thomas' (a local steakhouse) method of aging tenderloins in a dry room for 40 to 45 days. With a knowledgeable yet friendly smile, Mario explains, "What you do is let the outside of the meat rot, then you cut off all the bad stuff...voilà, inside you have the most succulent meat you'll ever taste."

When he is not trav-

eling the Ithaca countryside on his assorted vehicles, Mario also takes on the role of the nation's leading biomedical research specialists, often incorporating his biometrics methodology in his work. Regardless of what he is doing, Mario always throws in a tablespoon of wisdom, half a cup of fun, and a pinch of love.

Jake Schtevie '03



Alpha Delts Log Long Hours For Philanthropy

I am happy to say that philanthropy is alive and well at Alpha Delta Phi. Since the end of last semester, individuals within the house have compiled over 200 hours of community service, both in their own communities as well as here in Ithaca. We have worked extensively with On-Site Volunteer Services, a student-run, nonprofit organization that coordinates the philanthropic efforts of students at Cornell and Ithaca College with the Downtown Ithaca Partnership, as well as with other Greek-letter organizations. Our activities have included construction work, participation in charity events and fundraisers, and work in local soup kitchens.

Cheered along by our president, Drew Butler, the brothers of Alpha Delt hope to be strong contenders in the Greek Challenge, bringing honor to the fraternity while making a difference in the community. In fact, as I write this, a carload of brothers is heading downtown to help decorate the Commons for the upcoming holiday season...

XAIPE, Kevin Robinson '02 Philanthropy Chair

Brothers Strive To Keep House Cleaner

At a leadership conference at a local winery earlier this year, the alumni shared with the undergraduate brotherhood their concern about our stewardship of the house. As a result, we have taken steps to assume more responsibility for housekeeping.

One noteworthy procedural change that we have made is to reinstate mandatory brother cleanups after social events held at the house. This may seem standard, but before this year it was occasionally done by a cleaning service. We believe that mandatory brother cleanups can help instill positive personal feelings toward the house.

As house manager, I have seen improvement in the brothers' behavior. As a result, the alumni's concerns are being addressed while we undergraduates enjoy the benefit of better living conditions.

> Joe LaMagna '00 House Manager



In IM Football, Alpha Delt's The One To Watch

This fall, the flag football team soared to new heights and ventured into previously uncharted playoff territory. Coming off a disappointing 0-5 season (via four forfeits) in 1999, this year's squad went 5-0 in the regular season, won its division, and earned the second seed among 15 playoff teams.

In the first round of the playoffs, the undergraduates employed the mercy rule in defeating the Psi Upsilon Fraternity 37-14. In the quarterfinals, the Alpha Delts continued their pigskin dominance by defeating Sigma Pi 21-14, largely due to a defense that recorded five sacks on the day, including the game clincher on fourth and goal. That victory secured a semifinal rematch against arch-rival Sigma Alpha Epsilon. Throughout this hard-fought battle of the titans, AD's defense again proved to be the deciding factor as SAE was held to just one touchdown in a 21-6 Alpha Delt victory.

Finally, the stage was set for the championship game and a battle of the undefeateds, Sigma Nu (7-0) versus Alpha Delta Phi (8-0), number one versus number two—the Super Bowl of intramural football. The championship would be decided on Schoellkopf Field under the lights and on the turf with the entire Greek community watching. Nearly every brother was in attendance, and potential rushees and sorority sisters looked on as well. In total, the Alpha Delt attendance was upward of 100 people. Despite being heavy underdogs, the undergraduates raced to a 13-0 half-time lead. However, they were unable to remain in front for long and fell behind 14-13 midway through the second half. However, a miraculous halfback pass allowed the green and white to recapture the lead one last time (19-14) with less than five minutes remaining. Unfortunately, though, this was not to be Alpha Delt's year. Sigma Nu, led by eight former Cornell football players, proved to be too much for the gay gallant ship as they scored twice with less than two minutes remaining. The final score was Sigma Nu, 28; Alpha Delt, 19.

Despite the loss, the undergraduates had an exceptional season and shocked the entire campus with their success. Theirs was the only team in the entire fraternity league that did not employ the use of iron-man football, opting to use separate squads for both offense and defense, allowing over 14 players to play in each game. The season brought the brotherhood closer than it has been in past years as even brothers who were not talented enough to make this year's unit attended many of the games in a cheerleader capacity. Fortunately, the Phi loses only four players from this year's championship run and will make several cuts during tryouts next fall in order to fill these vacancies. With 10 returning starters, Alpha Delta Phi will certainly be the team to beat in next year's tournament as it has secured its place as a perennial flag football powerhouse.

"Brothers In Arms"

The Fifties Unfold

BY TOM REED '55

(In honor of Frederick S. Johnson '43 and Robert "Bruce" Hart '84)

Tom Reed, president of the house in 1955, provides the third installment of our "Brothers in Arms" series. His experiences as a junior officer during the height of the "cold war" with the (then) Soviet Union dramatically illustrates the level of responsibility often placed on the shoulders of young men (and now women) as a result of a tour of duty in the armed forces. Although clearly demonstrated at an exceptional level in Tom's case, I think many of us who have served share his oft-expressed feeling that our time in the military caused a maturing process seldom equaled by other initial post-graduate experiences. Less than 20 years after his graduation from Cornell, Tom Reed was appointed Secretary of the Air Force by President Gerald Ford. In the 1980s, he served in the White House as special assistant to President Ronald Reagan for national security policy. I should also note that this tradition of service has been carried on by his son, Andrew L. Reed '90. Anyone who has become an AD at Cornell during the past decade will recognize Andy's name as the editor of, and moving force behind, what is generally considered to be the best pledge education manual produced in the last half century by a chapter of Alpha Delta Phi.

The following reminiscence is adapted from Tom's book, Snapshots from the Cold War, intended for publication in 2001.

Thom Chirurg '64, Trustee Adelphic Cornell Educational Fund

Shakespeare wrote that "All the world's a stage, and all the men and women merely players." That was the way I viewed it from the ivy-covered exit portals of Cornell University. Giants dressed that stage for my entrance in the mid-'50s. Eisenhower entered, Stalin made his exit, Khrushchev postured, and Howard Hughes supplied the props. These men and their secrets shaped the decade that was to greet me.

As I left Cornell with a BS/ME degree in 1956, I wish I had known how President Eisenhower was celebrating his Fourth of July that year. Over those holidays the first operational U-2 flight traversed the Soviet Union. On July 4, the first U-2 flew from Wiesbaden, Germany, to Leningrad and then on over the Soviet north. On the following day the U-2's flight plan took it right over Moscow!

I graduated with a commission in the U.S. Air Force. My first duty station was at Edwards Air Force Base in the Mojave desert northeast of Los Angeles. It was a marvelous time to be there, for Edwards was the Air Force flight test center, home of the boys with "The Right Stuff." They were incredible.

Within three months of my arrival, the commanding general's office called to advise that I soon would be leading a memorial parade on the tarmac in honor of a crashed pilot. I was appalled. I, a green second lieutenant, was to stand out there in front of hundreds of officers and thousands of troops, some of them very senior, barking out orders.

"Why me?" I thought—until the day of the event. It turned out that as a newly commissioned officer, commander of my Air Force ROTC cadet corps at Cornell, I was the only one on base with some idea of how to march the troops. None of those hot-shot fliers had a clue. They could operate complex instruments with one hand while booming through the sound barrier, but they did not know their left foot from their right. Nor did they care. It was a memorable dawn as those senior misfits, led by an eager young lieutenant, mourned the death of another who had "reached out to touch the face of God."

Edwards was the home of neat toys, like the first Atlas missiles brought to the rocket test stands for engine tests, and it was to be the home of one of the silliest airborne ideas ever invented—a 300-ton nuclear powered bomber. I was put to work scoping out the additional real estate needed for a safe engine run-up, since the exhaust plume from such a plane would be highly radioactive. It soon became clear that we would need much of San Bernardino and Kern counties, even by 1950's safety standards. In the operational world every engine start would be an environmental disaster. Cooler heads prevailed.

Best of all, new airplanes like the U-2 were soon to arrive. Their presence was denied, and they flew mostly at night, but the young technical officers like myself



ROTC Cadet Tom Reed at Keesler AFB, Mississippi, July 1955.

prepared their way and were dazzled by their capabilities.

The U-2 went on to play an important role in history. The shoot-down of one such plane, on May 1, 1960, was a major embarrassment to the U.S., but the information gathered before and since was worth it. A U-2 first spotted the Soviet rockets in Cuba in 1962; another U-2 pilot, Major Rudy Anderson, was killed trying to update that find. British pilots flew with Francis Gary Powers' Detachment B in Turkey, and three Chinese pilots flying U-2s out of Taiwan lost their lives over mainland China.

I departed Edwards Air Force Base, reassigned to the Air Force's new Ballistic Missile Division, in June 1957. It was a heady time. The senior officers welcomed me with open arms. Those men were World War II veterans, but few of them were eminent scientists. They were cut from the same cloth as their leader, General Schriever, who earned engineering degrees before the war, but who earned his stars in the cockpit of a B-17 over the Pacific. From the general on down, the officers in Los Angeles were good menhonest, dedicated, and intelligent-but their engineering skills were rudimentary. The joy of my arrival was that these veterans understood the value of a fresh graduate, bedecked with academic honors, from a prestigious engineering university. They had confidence in their Ramo-Wooldridge (continued on next page)

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technical advisers from the private sector, but they welcomed having a young lieutenant on their team who could keep up with those experts. And there were some areas (like the internals of nuclear weapons) where Ramo-Wooldridge could not tread. I was assigned to the Armament (reentry vehicle) Division of the Technical Directorate. My boss, Colonel Jack Dodge, had asked for me by name.

Things did not stay quiet for very long. In August '57 the Soviets showed us what they were up to at Baikonur. After three unsuccessful tries (reported nowhere in the

western press) the Soviets launched the world's first ICBM, an R-7 rocket (SS-6 in U.S. terminology) downrange from the Baikonur Cosmodrome. This was a 280-ton monster. Roughly comparable in size to our Atlas rocket, it required 20 engines to lift off. It impacted near the Pacific coast, on the Kamchatka peninsula, but most of its trajectory was visible to our radar in Turkey.

The following month, in dramatic counterpoint, we again tried to fly an Atlas. Once again its engines failed after only a few seconds of flight. Things were looking bleak...and would soon appear bleaker.

On Friday afternoon, October 4, 1957, the Soviets used their R-7 booster to launch an artificial satellite into Earth orbit. The device was called Sputnik. It cir-

cled the Earth every 96 minutes. It emitted a regular "beep," and it was visible in the night sky, a new, moving star perhaps as portentous as the one alleged to have appeared over Bethlehem two millennia before. To its Soviet creators, Sputnik was the harbinger of a whole new religion: Communism.

Within a few months I had been given responsibility for the reentry vehicle of the new Minuteman missile, a program turned on in response to Sputnik. There were problems of aerodynamics and logistics, but my most fascinating challenge was the warhead inside.

Unlike engines, guidance, and reentry physics, warhead technology was off limits to contractors, including most Ramo-Wooldridge employees. It was an Air Force/Atomic Energy Commission preserve. In February 1958 I first went to visit Albuquerque, the central node of the U.S. nuclear weapons establishment. It was the administrative headquarters for the Los Alamos design laboratory. It was the home of Sandia, the organization responsible for the safety, arming, and firing components of nuclear weapons. In the early days, the Sandia Mountains hosted the bunkers where the U.S. nuclear inventory was stored.

When my boss and I returned to Los Angeles, Colonel Dodge opened his personal safe to let me have a look at his weapons notebook. It was marked "Top Secret—Restricted Data." I do not remember its formal name, but it was printed on pink paper, and it contained cross-sectional drawings, dimensions, and design details



Andrew Reed '90 (left) and Thomas Reed '55 (right) in Moscow's Red Square, May 1996.

of every U.S. nuclear device tested. It was the Nieman Marcus catalog of the militaryindustrial complex. The responsibility for leading the Air Force and Pentagon through the Minuteman warhead options was being placed squarely in my lap. I was delighted.

The Hardtack nuclear test series during the summer of '58 produced a cornucopia of good news for the U.S. The technology of the '50s could give Minuteman a half megaton warhead, but the technology of the '60s-based on one 1958 experiment-could double that. Along with parallel improvements in accuracy, this could have a significant impact on the Strategic Air Command's ability to attack and destroy Soviet hardened targets: command posts, communications nodes, submarine pens, and weapon storage bunkers. However, in 1959 the U.S. had entered into a "gentlemen's agreement" with the Soviets (a non-sequitur if I ever heard one) to forego all nuclear tests. So, how could this new program go forward?

Should the Air Force planners opt for surety? Should they select a weapon that had been tested in 1958 and call it quits? Should they opt for a scale-up of the 1958 experiment? Such a design should be straightforward, but nuclear devices are full of surprises, and the country would be betting its life on their reliability. Or, should Minuteman go with a smaller, tested device, achieving significantly greater range in exchange for the lesser weight and yield?

By year end '58 this undecided Minuteman warhead question was controlling the

entire program. Without a decision on warhead size, weight, and configuration, the rest of the missile design remained in flux. My job was to reach my own conclusions, make some recommendations, and then get a decision, from the Secretary of Defense if necessary.

In August 1959 I was sent to Washington to brief representatives of the Secretary of Defense on the Minuteman warhead options: an expensive, high yield, but untested warhead; another design tested at half that yield; or a lightweight device with yield reduced by another factor of two but enabling global reach. (Think China.) It was decision time. The conversations were as arduous as the entire year's studies. The stakes were immense. On the first of September, however, the answer

was forthcoming: Go for the higher yield, build in every possible margin of safety regardless of cost, and have the Livermore Lab check the design with Los Alamos and the British.

As a result, Minuteman missile design could proceed. The trilogy of Atlas (for immediate defense), Thor (as a "missile gap" hedge), and Minuteman (the longterm deterrent) could go forward. And, I could think about getting on with my life.

My exposure to the Lawrence Livermore Lab, across the bay from San Francisco, made that my preferred next stop. In September, an informal discussion with the leader of Livermore's A Division led to a job offer two days later. I accepted and, after concluding my tour on active duty as an Air Force officer, moved to northern California in late November 1959.

Look for the recollections of Bill Arthur '44 and Bob Woods '44 in upcoming issues.



"Servare et Augere"

Annual Letter From The ACEF

As we approach the dawn of the new millennium (January 1, 2001, not 2000), the trustees of the Adelphic Cornell Educational Fund thought it would be appropriate to present the brotherhood with a brief history of the foundation. Given the paucity of systematic, chronological records prior to the late 1980s, this has proved to be a rather challenging task. Nevertheless, it appears that the present-day ACEF (inclusive of its antecedents) could plausibly claim that this year marks its 50th anniversary. What follows, then, is an attempt to outline how it has evolved organizationally during this period. Tom Foulkes '52, a former president of the fund, has sagely pointed out that any mention of specific brothers in such an accounting runs the risk of possibly alienating some who are not mentioned. Furthermore, given the fragmentary state of much of the earlier records, it is also likely that some of the following could prove to be misstated, overstated, or perhaps even fabricated. So, let me make it clear that only one name appears at the end of this submission. However, all five trustees would collectively welcome information from alumni brothers that updates and/or corrects our files. With this in mind, the ACEF (through the initiative of Knight Kiplinger '69 and Howie Schaffer '90) is in the process of establishing an archivist function to support the alumni corporation in maintaining the written and photographic history of Alpha Delta Phi at Cornell University.

Evolution of the Adelphic Cornell Educational Fund

Circa 1950, the "Burgess Fund" was established to grant short-term emergency loans to needy chapter undergraduates. Unfortunately, there seems to be no available record that can shed light on who "Brother" Burgess was. The 1982 edition of the *Alpha Delta Phi International Catalogue* lists at least five members with the surname Burgess who were initiated prior to 1950; but none of them are from the Cornell Chapter. The amount of money available for loans, as well as records delineating both recipients and repayment schedules, are also currently unavailable.

Nevertheless, in 1955, the Adelphic Cornell Educational Fund was formally incorporated in New York state. Existing correspondence suggests that it was created from remnants of the Burgess Fund and that the initial mission of the ACEF was to continue to provide emergency loans to undergraduate ADs. Although there are various document and archival "depositories," both at the chapter house and elsewhere, so far the ACEF has not been able to locate specific information on its activities during that period. However, it is known that Theodore H. Booth '25 was the driving force behind the registration of the fund in Syracuse. The original incorporation papers list Brother Booth as both secretary and treasurer. James T. Lewis Jr. '27 was the vice president, and "R. G. Birkin" was the president. (Unfortunately, the only information that has surfaced to date on Mr. Birkin is that he served as the CEO of the Cleveland Crane and Engineering Company in Wickliff, Ohio. It is assumed that he was initiated sometime in the 1920s.) Listed as additional "directors" of the fund were Frank J. Tone Jr. '24 and "E. L. Smith" (about whom there are at present no further details).

Brother Booth also spearheaded the effort to gain federal status for the ACEF. In 1962, this hard work was rewarded when the U.S. Department of the Treasury formally acknowledged that contributions to the fund qualified under section 501(c)3 of the Internal Revenue Code as tax-deductible donations on schedule A of individual tax returns. This not only resulted in our being issued a tax-exempt foundation number (16-6023220), but also set the stage for fund operations over the next 25 years.

The primary charitable focus of the ACEF was on continuing to support small, usually short-term, education-related emergency loans to undergraduate ADs. This was particularly valuable at the time, since it was only in the 1980s that financial aid for Cornell undergraduates became broadly and readily available. Cash flow also allowed for more or less annual contributions of magazines and books for the house library and, on occasion, the purchase and donation of books to the Cornell library system as well.

However, the quality of the administrative records and reports for the fund were often found lacking...even to the extent that, in some years, excise taxes and registration fees due at the state and/or federal level (often with additional penalties and interest assessed) ended up being paid by individually concerned alumni brothers. Whether apocryphal or not, some of the names of the benevolent that have been mentioned in this regard include Richard E. Taylor '63, Robert E. Maroney '72, Thomas M. Bower '73, and Todd J. Slotkin '74.

Given the administrative shortfalls, it is commendable that, during this more than two decade period, almost all loans made by the ACEF appear to have been repaid generally on schedule and usually in full. (This, no doubt, was accomplished on occasion with the assistance of such brothers as James E. Rice '30 offering "gentle admonishment" to some recipients who might otherwise have suffered from forgetfulness as to their financial responsibilities.)

It is also important to note that the incorporation papers for the fund, subsequently filed and approved by state and federal tax officials in Albany and Washington, were drafted with sufficient care that, properly managed, the ACEF has had the capability from the beginning to be a legitimate and viable tax-exempt foundation. With this in mind, it is worthwhile to review both the stated "purpose" and "membership eligibility" for the Adelphic Cornell Educational Fund.

Purposes

(a) to promote the work of Cornell University in the development of intellectual and moral integrity among its students;(b) to assist needy and deserving students at Cornell University to complete their education;

(c) to promote literary and scientific education and the development of character and the responsibilities of good citizenship among the students at Cornell University;(d) to provide educational facilities for students at Cornell University;

(e) in the promotion of the above objects, to give preference to those students of Cornell University who are members of the Cornell Chapter of Alpha Delta Phi Fraternity.

Membership Eligibility

University.

(a) Every alumnus of Cornell Universitywho was a member in good standing of theCornell Chapter of Alpha Delta Phi Fraterni-ty while he was a student.(b) Any other person interested in Cornell

- Eligibility for ACEF Leadership Positions
 ACEF trustee
- Must be a graduate of Cornell University of at least 10 years' standing.
- ACEF president/ACEF vice president Chosen from the members of the board of trustees.
- ACEF treasurer/ACEF secretary Need not be trustees.

The following additional eligibilities were established in 1995, 40 years after the original incorporation of the fund.

- Other ACEF office holders (accountant, of counsel, etc.)
 - Appointed by the board of trustees. The undergraduate literary chairman of the Cornell Chapter of Alpha Delta Phi is automatically considered to be an office holder of the ACEF.

ACEF News

• ACEF committee chairmen Selected by office holders from interested and committed ACEF members.

Thus, given the structure of this particular charitable foundation, with hindsight it appears somewhat unfortunate that more was not done to systematically promote, manage, and fund it from the start. But, regardless of the reasons why this opportunity was not seized upon earlier, during the past 15 years, the potential for the ACEF to make significant contributions to the continued success of Alpha Delta Phi (and, by extension, Cornell as well) has finally begun to be realized. Although a growing number of brothers have been involved in this effort, the importance of responsible and continuous management cannot be overemphasized. Thomas S. Foulkes '52, Gilbert F. Rankin Jr. '55, and Douglas J. Smith '78 successively served as president during this period. Under their determined leadership, there have been a number of important organizational improvements.

In 1985, the ACEF hired Stewart Howe Alumni Service of Ithaca to be responsible for record keeping and mailings. Over the following three years, a number of accounting and financial controls were implemented. Christophe M. Bergen '76 created the initial cash flow spreadsheets for the fund. Thomas Y. Ellis '55 agreed to annually prepare accounting reports to be utilized in our form 990 filings with the IRS. Michael J. Zak '75 and Thomas C. Reed '55 drew up formal financial, audit, and investment policy statements to help guide future financial management.

The culmination of all these fiscally related initiatives was the *de facto* expansion and recapitalization of the ACEF in 1989. This was made possible primarily through the generosity of John S. Dyson and Leroy W. Sinclair (both '65), and the persuasive powers of G. Lauriston Walsh Jr. '62. A follow-on to this was the establishment in 1991 of the ACEF "Core Endowment" investment account, which was in part designed to emphasize the "durable presence of the Alpha Delta Phi Fraternity at Cornell University."

Roughly concurrent with the improvements in financial and investment management, similar progress was realized in providing a more efficient and accountable structure for the ACEF's charitable endeavors. A number of brothers have been involved in these efforts (including some who were undergraduates at the time). But, certainly the individual who continues to accomplish the most in this regard is Steven D. Ritchey '81. It was his initiative that resulted in standardized student loan procedures. He also supervised creation of the policy statements that established guidelines for our expanding program of academic excellence awards in the house, as well as, to a lesser degree, on the hill. And, since 1992, he has been the fund's "point man" for coordination with Cornell's office of financial aid in regard to disbursement of Martin McVoy (18)92 scholarship awards to brothers of Alpha Delta Phi. During the past eight years, the ACEF has persuaded the university to steadily increase the percentage of a brother's total financial aid package that can qualify for outright loan forgiveness. In addition, it is now possible for McVoy funds to be utilized by ADs who are in graduate school at Cornell.

With both internal management procedures and external charitable activities becoming more effective, the final accomplishment of the past decade has been the recent restructuring and formalization of ACEF fundraising and donor categories. Going forward, the Adelphic Cornell Educational Fund plans to solicit fully taxdeductible contributions of only three types:

• Life Memberships in "The 1869 Society" (the year the Cornell Chapter of Alpha Delta Phi was established)

• **Program Sponsorships** (to support a designated ACEF charitable undertaking for up to three years)

• Will Provisions (as a dollar amount or specific percentage of one's adjusted gross estate)

Like any charitable organization, the fund will certainly continue to accept contributions from all sources. But, there are three very important reasons why it makes sense for the ACEF to manage fundraising in a highly focused and targeted fashion. First, those who are actively involved in the fund's growth and development do so on an entirely voluntary basis. Second, the fund has mandated that the maximum expenses allowed as a percent of balance sheet assets be capped at three percent. This has resulted not only in the fund's being managed in an increasingly efficient and responsible manner, but also has impressed our donors that their money goes almost exclusively for legitimate educational programs, not for amorphous overhead. Third, the trustees of the ACEF believe strongly that their primary goal is to preserve the history and enhance the future of Alpha Delta Phi as an independent living unit at Cornell University. But, the "heavy lifting" (both managerially and financially) necessary to accomplish this should continue to be focused on the efforts of the alumni corporation and the undergraduates themselves. The ACEF has consciously positioned itself as an increasingly valuable adjunct, but an adjunct nevertheless. This is properly in keeping with the goals and objectives expressed in the original incorporation papers of the fund in 1955.

> Thom Chirurg '64 President, ACEF

The trustees of the ACEF hope that the above may serve as at least a partial answer to the query we sometimes (over)hear: "Who are those guys?" It is recognized that simple repetition of our mantra, "Trust us; we're here to help," has been cheapened somewhat by having been appropriated over time by a number of much larger organizations, including the federal government in general, and the Internal Revenue Service in particular. This analogy is deliberate, since it is the IRS which insists that the fund, through its trustees, act as a responsible fiduciary (not simply as a tax-deductible vehicle for all forms of alumni financial support for Alpha Delta Phi) if it is to keep its status as an educational foundation under current law and existing case precedents.

At the same time, given the central role of the alumni corporation (Alpha Delta Phi at Cornell, Inc.), we want to add our entreaty to all alumni to get into the habit of writing a dues check for \$50 every year. Our chapter is closing in on 1,000 living brothers. Yet in most years, dues contributors to the corporation number not much more than 100. The bottom line today in the offices of the Cornell administrators who oversee independent living units such as Alpha Delta Phi is that "numbers count." And one of those is the number of alumni who tangibly demonstrate interest in and affection for their fraternity. There is absolutely no justifiable reason why our alumni corporation should not be receiving annual dues from at least 500 brothers—this year and every year going forward.

It is not simply that $50 \times 500 = 25,000...$ and the house corporation could use the money. It is not simply that 50 today does not even represent the cost of one month of premium cable TV. Although each of these reasons, in and of itself, should be sufficient justification to pay annual dues, the primary value of your contribution is the resulting listing of "committed" ADs and how that can be used to influence decisions concerning student housing at Cornell.

If your circumstances prohibit traveling to Ithaca twice a year for three years to serve on the alumni corporation's board of directors, okay. But, if you personally experienced the advantages inherent in continuing to have a variety of living options at your alma mater, send your check—now!



Henrik Aittola ARME hma3@cornell.edu Goals/plans: Consulting or investment banking.



Tim Hentschel Hotel tnh5@cornell.edu Goals/plans: Work in sales

Rudy Koch

rk57@cornell.edu

Cornell Law School

Goals/plans: Looking

to gain experience in

David Lazarus

Goals/plans: Capital

Arts & Sciences

markets, energy

ddl8@cornell.edu

legal field.

for summer employment

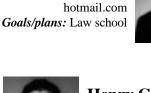


Bekr Ali ORIE bna2@cornell.edu Goals/plans: Beekeeping and world domination



Barnaby Kendall ARME, concentration in business management and marketing barnaby_kendall@ hotmail.com Goals/plans: International marketing

Joshua Brown History joshgreece@



Henry Capellan hc92@cornell.edu Goals/plans: Find a job in finance.



Kyle Kuchera **Operations Research &** Industrial Engineering kmk28@cornell.edu Goals/plans: Working in New York City

Jordan Cooper **Applied Economics &** Management jdc27@cornell.edu Goals/plans: Position in investment banking/finance



Ashton Hawk **Economics & History** alh23@cornell.edu Goals/plans: The stock market



Mark Leo **Operations Research &** Industrial Engineering mjl30@cornell.edu Goals/plans: Dog trainer

Nicholas A. Matuszczak



Biology nam22@cornell.edu, Goals/plans: Attaining teaching certification for high school biology and subsequent master's degree in education

Philip Mulé Applied Economics & Management pjm19@cornell.edu Goals/plans: Finance-New York City



Evran M. Ozkul Applied Economics & **Business Management** emo6@cornell.edu Goals/plans: Consulting/banking and finance

Scott M. Rosen Government smr18@cornell.edu Goals/plans: Investment banking in NYC



August H. Roth History & American Studies augustroth@email.com Goals/plans: Investment banking

David Shapiro Industrial & Labor Relations dms60@cornell.edu Goals/plans: Investment banking





Aaron Sweenev aps14@cornell.edu Goals/plans: International investment banking



Retiree WALKER F. PETERSON JR. '41 reports a new address of

MYRON M. MILLER '55 writes that he's "happily transplanted in Chapel Hill, North Carolina"

tially retired, Myron still does some consulting at George Washington University

and Syracuse University. "Otherwise, I'm enjoying the beautiful weather, golf, courses at Duke, and some church and charity work." Last fall Myron enjoyed a weekend visit with Marti and DICK GAZLEY '54 at the Gazleys' home in Vermont.

When we last heard from HENRY H. HUBBARD III '56, he had just returned from "a fabulous trip with the '59 ADs in Germany and France." Write to him

at

"Our 25 acres of colossal chestnuts are coming into production," wrote orchardist BEN-JAMIN P. BOLE III '57 in June. "Look for us on the Web at chestnutsonline.com." Ben's address is

THEODORE F. OLT '57 lives at

The manager of employee relations at Smith Industries in Grand Rapids, WES-LEY H. ADAMS '58 makes his home at

Stay in touch with RICHARD DYER JR. '59 at

Dick is semiretired from his orthopedics practice.

We thank C. STANLEY LOMAX '59 for sending us the photo below of the Alpha Delt reunion trip to Germany and France in May 2000. The group met in Heppeheim, Germany, and spent three days sightseeing and wine tasting before setting out for four days of canal barging in Burgundy. Following the barge journey, California–Berkeley and the Mongolian Academy of Sciences. Mail can be sent to him a

THOMAS A. BODDEN '68 is the senior member of a five-attorney law firm concentrating on real estate and estate planning. He's lived on Maui for 20 years but spends time in Southeast Asia as a consultant to the Eastern European Real Prop-

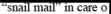
erty Foundation. Write to Tom at

"I now have five young boys," writes attorney WILLIAM DOLAN '73, "and am very happy working for Congress." He makes his home at

		and can	be
reached	by	e-mail	at

Two Cornell Alpha Delts are international bankers in Vietnam: WESLEY J. GROVE '73 works for Chase Manhattan Bank in Ho Chi Minh City, and JOHN BEE-MAN '64 is with Citibank in Hanoi. Writes Wes, "We both travel between Hanoi and Ho Chi Minh City and are able to get together occasionally to renew our mystic ties." Send e-mail to Wes at

and



Last spring, hotelier CHRISTOPHE M. BERGEN '76 wrote about the luxury hotel project that he was about to take on—Villa Feltrinelli on the shores of Lake Garda in northern Italy. "Twenty beautiful rooms, great food and wine, fun people, and...a croquet lawn! What more could you want? Oh, yes! The property just happens to be on one of the most picturesque mountain lakes in Europe! Invited by Bob Burns (continued on page ten)

SEND IN YOUR NEWSFORM

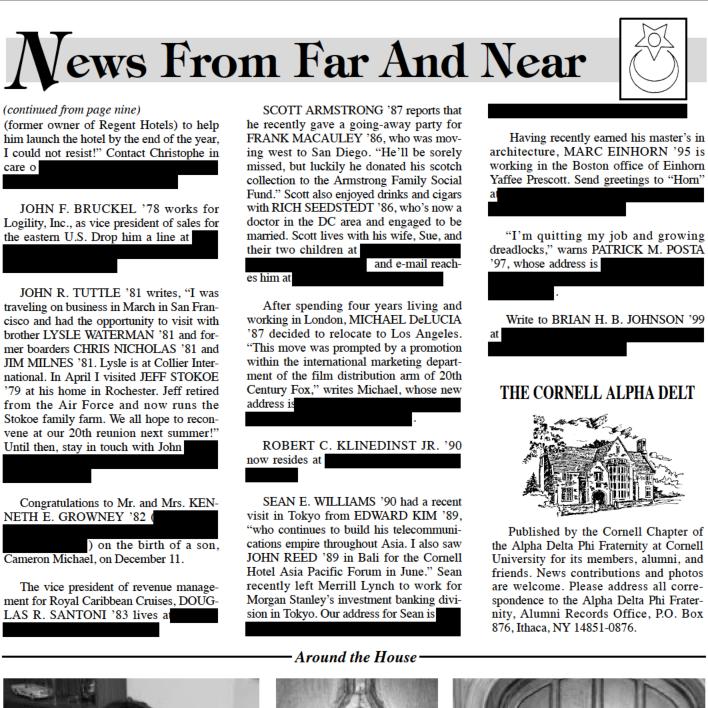
The success of this newsletter depends, in part, on the participation of our alumni. Please take a moment to fill out your newsform and return it to the address on page ten. Include your latest news, news of brothers with whom you've kept in touch, and maybe also one or two of your fondest Alpha Delt memories or thoughts on what the brotherhood has meant to you. We'll look forward to sharing your news in the next issue of *The Cornell Alpha Delt*.



The happy travelers pose for a photo. Bottom row: Stan Lomax '59, Judy Lawaetz, Margret Martin, Tom Martin '59, Bill Dring '59, Dan Hall '59, Cal Carr '59. Top row: Hans Lawaetz '59, Ann Hall, Bob Dodge '59, Dave Vrooman '59, Bob Nelson '59, Penny Nelson, Marianne Hubbard '59, Sally Vrooman '59, Hank Hubbard '56, Jan Dring, and Ginger Carr. Missing: Rick Dyer '59.

> they spent another four days at a chateau in southern Burgundy. To find out more, write to Stan at or at

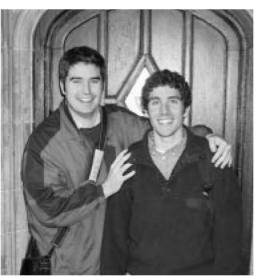
> SHELDON R. SEVERINGHAUS '62 reports that he is writing a book on Mongolia's political transition from communism to a market-oriented democracy in the 1990s. He lives in Ulaanbaatar, Mongolia, and is affiliated with the Institute of East Asian Studies at the University of





James Jerabek in a scholarly moment.





Barnaby and Joe.